### **MISSOURI STATE PARKS**

# STRATEGIC PLAN

2025-2029



MISSOURI STATE PARKS



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and 2016. At least two-thirds of voters approved the tax the

last four times. The tax will be on the ballot for reapproval



in 2026.

State Historic Preservation Office



Grant Opportunities 4 1



Big Sugar

Roaring

River

ADA Information

Table

Rock

Shepherd

of the Hills



Park and Site Status Map

WEST O

PLAINS

#### **STATE PARKS AND** STATE HISTORIC SITES HANNIBAL wain place 3 GRANTS Dr. Edmund A. Babler Memorial The division administers three federally funded First Missouri State Capitol Cuivre grant programs and one Edward "Ted" River Graham and Pat Jones state funded grant Cave -Confluence program. These grants Point provide financial Scott assistance for outdoor Joplin House ST. LOUIS recreation. Individuals, Deutschheim groups and public Castlewood Robertsville entities can apply for the Route 66 IN FEDERAL FUNDS AWARDED FOR grant programs. Missouri Mastodon HISTORIC PRESERVATION PROJECTS Don Robinson has a diverse range of (1969-2024) Gov. Daniel Dunklin's Grave historical, architectural Sandy Creek Covered Bridge Meramec and archaeological St. Francois RECREATIONAL TRAILS PROGRAM (RTP) resources. The division Washington Onondaga FUNDS AWARDED (1996-2024) also works with citizens Felix Valle Cave Missouri and groups to identify, House Mines evaluate and protect Hawn LAND AND WATER CONSERVATION FUND (LWCF) FUNDS AWARDED (1965-2023) Dillard Mill Elephant these historic resources. Rocks -Battle of Johnson's Pilot Knob Trail of Tears Shut-Ins Montauk Taum Sauk Bollinger | ent 🚱 Jay Nixon Mountain Mill Backcountry GIRARDEAU LODGING Roger Pryor Sam A. Baker UNITS Pioneer Backcountry Lake Wappapello Hunter-Dawson Grand Eleven Gulf Point Morris LEGEND KANSAS CITY REGION CITY KATY TRAIL SP LAKES REGION STATE PARK **ROCK ISLAND TRAIL SP** Facts and (DEVELOPED) SOUTHEAST REGION STATE HISTORIC SITE **Figures ROCK ISLAND TRAIL SP CENTRAL REGION** BACKCOUNTRY AREA (UNDEVELOPED)

ST. LOUIS REGION

NORTHEAST REGION

UNOPENED PROPERTY /

LIMITED ACCESS

ROCK ISLAND TRAIL SP

(UNDEVELOPED RAIL WITH TRAIL)

### **MISSOURI STATE PARKS**

## STRATEGIC PLAN

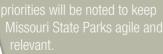
2025-2029

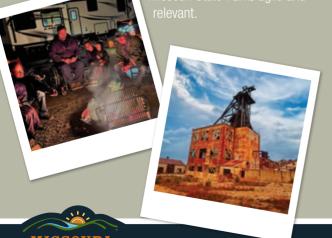


This strategic plan, in addition to the Missouri Department of Natural Resources placement, will provide direction to the Division of State Parks for the years of 2025-2029.

- Provide quidance for the future.
- Enable team members to work in a coordinated manner towards common goals.
- Foster innovation through collaboration and communication amongst team members, stakeholders and the public.
- Improve efficiency and use of division resources.
- Empower effective decision making.

This five-year strategic plan assists the Division of State Parks in accomplishing its mission. The plan will supplement the division's long-term strategic goals and policies. This strategic plan is not intended to list all the potential initiatives the division may undertake over the next five years. Instead, it identifies high-impact initiatives the Missouri State Parks team aspires to accomplish. This strategic plan is intended to support and strengthen the division. It will be reviewed on an annual basis to keep





### THE FRAMEWORK

Missouri State Parks molded this strategic plan using the following framework, which parallels the Department's placemat.



**ASPIRATION:** Missouri's outstanding resources and unique heritage will be cherished, preserved for and proudly supported by current and future generations.



**THEME:** Strategic pillars that uphold the division's aspiration.



**INITIATIVE:** High impact initiatives the division aspires to accomplish over the next five years.



**MEASURE:** Indicators to assess progress for each initiative.



**MEASURE OWNER:** Teams responsible for reporting progress in the future.

### PLANNING METHODOLOGY

2/13/2023

Strategic planning goals, approach and timeline were presented to the division's leadership team.

Nineteen teams were established, comprised of every program and sub-region. Each team was tasked to develop three high-impact initiatives to achieve in support of the division's aspiration over the next five years. Teams also suggested how to measure the progress of each initiative and assign who will be responsible for reporting progress in the future.

02/09/2024

Team deliverables were collected, organized and analyzed.

- Forty-one initiatives were categorized under six themes.
- To narrow focus, team members and concessionaires were surveyed and tasked with selecting a defined number of preferred initiatives under each theme.

)5/09/2024

Survey results, providing essential insights, were presented to the division's leadership team.

Leadership reflected on the survey results, engaged in productive dialog, and collaborated to solidify the division's strategic initiatives.





### The division aspires to accomplish these high impact initiatives over the next five years.

THEME	DESIGNATION* INITIATIVE	MEASURE	OWNER*
MISSION	Gain ground against the most resource-threatening and ecologically damaging invasive species at each facility, by updating the invasive species action plans annually and devoting staff hours to control projects.	Hours of invasive species control projects logged annually.	NRMP/ REG
	Complete 10,000–15,000 acres of natural resource-purposed prescribed burns each annual fire season, sustaining the 3–5-year rotation standard for the state park system's 44,000 designated prescribed burn acres.	Total acres of prescribed burns accomplished annually.	NRMP/ REG
	Enhance camping experiences by expanding the number of campsites offered, replacing trees lost to natural causes and upgrading publicly available technology such as Wi-Fi.	Number of campground related enhancements completed (new sites offered, trees planted and technology upgrades).	P&D/ REG/ DO
	Evaluate historic and CCC structures or sites to develop standard maintenance and preservation procedures to better plan for maintenance and repair.	Percent of standard maintenance and preservation procedures developed.	CRMP/ REG
	Create adaptive recreation and interpretive programming to meet the needs of participants with physical limitations.	Number of adaptive recreation and interpretive programming events offered.	GRIP
CUSTOMER	Increase brand recognition of Missouri state parks and historic sites through mostateparks.com improvements.	Percent completion of mostateparks.com improvements.	VSP
	Increase accessibility through technology to better serve all Missourians (MO Virtual Heritage Project, Track Chairs, etc.).	Number of accessibility experiences offered and/or projects completed.	GRIP/ REG/ DO
INTERNAL OPERATIONS	Develop and update facility Operation Plans to become current, relevant and usable.	Percent of Operation Plan updates completed.	REG
	Complete Cultural Resource Management Plans for each facility (includes collection plan).	Percent of Cultural Resource Management Plan updates completed.	REG/ CRMP
	Evaluate the condition of Organized Group Camps and develop strategies for future use.	Number of Organized Group Camp use strategies developed.	P&D/ REG
	Plan and implement \$250 million in Capital Improvement, Revenue Bond and American Rescue Plan Act projects across the state park system.	Sum of completed projects.	P&D
FINANCIAL	Continue to advocate for increased appropriation authority to address team member compensation challenges.	Number of compensation challenges addressed.	DO/ BSP
LEARNING AND GROWTH	Collaborate and provide job-specific training opportunities that are relevant and hands-on.	Hours of job specific training opportunities provided per year.	DIV
	Educate team members on safety hazards, mitigation efforts and workplace wellness.	Percent reduction in workers comp related injuries.	S&W
CONTINUOUS IMPROVEMENT	Implement a maintenance management software pilot to track and forecast budgetary maintenance and replacement needs.	Implementation of maintenance management software pilot.	REG/ DO
	Implement a simplified reporting framework with integrated interactive dashboard (attendance, RS2, resource trackers, etc.)	Percent of reporting framework with integrated interactive dashboard implemented.	BSP/ D0
	Convert PastPerfect to a cloud-based, collection management software system.	Conversion of PastPerfect to a cloud-based system.	CRMP

<sup>\*</sup>DESIGNATION: Each initiative has been identified for easier reference; the letter assignment does not indicate a higher level of importance or priority.

<sup>\*\*</sup>MEASURE OWNER: BSP = Business Services Program; CRMP = Cultural Resource Management Program; DIV = Division; GRIP = Grants, Recreation and Interpretation Program; NRMP = Natural Resource Management Program; P&D = Planning and Development Program; REG = Region; S&W = Safety and Wellness Program; SHPO = State Historic Preservation Office; VSP = Visitor Services Program

# Thank You!

to all who participated in the planning process. Your feedback was instrumental in the development of this plan.

Missouri State Parks works closely with organizations across the state and the business owners that operate concessions at these state parks.

> Sam A. Baker State Park Bennett Spring State Park Echo Bluff State Park Johnson's Shut-Ins State Park Lake of the Ozarks State Park (Marina, Pin Oak) Lake Wappapello State Park Meramec State Park Montauk State Park Pomme de Terre State Park Roaring River State Park Stockton State Park Table Rock State Park Thousand Hills State Park Harry S Truman State Park Washington State Park









Almost every photo in this document was taken by visitors who participated in the Rural Missouri photo contest.



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